



The Parker Ranch installation in Hawaii

Future Funding: Effective Models for Leveraging Public Funds

Kimberly Gugino Wollos & Bill Prindle
ICF International

October 13, 2010

What is TAP?

DOE's Technical Assistance Program (TAP) supports the Energy Efficiency and Conservation Block Grant Program (EECBG) and the State Energy Program (SEP) by providing state, local, and tribal officials the tools and resources needed to implement successful and sustainable clean energy programs.



TAP offers:

- One-on-one assistance
- Extensive online resource library, including:
 - Webinars
 - Events calendar
 - TAP Blog
 - Best practices and project resources
- Facilitation of peer exchange


On topics including:

- Energy efficiency and renewable energy technologies
- Program design and implementation
- Financing
- Performance contracting
- State and local capacity building


Access the TAP Blog!

<http://www.eereblogs.energy.gov/tap/>

Provides a platform for state, local, and tribal government officials and DOE's network of technical and programmatic experts to connect and share best practices on a variety of topics.



Technical Assistance Program Blog



Energy Efficiency & Renewable Energy

Local Energy Rebate Programs

 June 11, 2010 11:19 | [Comments \(1\)](#)

Maio from Florida asks: Anyone implement an energy rebate program at a local level? Is it being managed by staff or was it contracted out competitively? Any advice on how to best implement/manage such a program?

The TAP Team responds: There are quite a few good examples of energy programs offered at a local level that offer rebates, technical assistance and other incentives. A few of these include the following:

- The City of Charlottesville and Albemarle County in Virginia jointly formed the Local Energy Alliance Program (LEAP) which is creating and administering energy efficiency (EE) programs for the residential sector. The Southeast EE Alliance (SEEA) seed funded the creation of LEAP in 2009 and the county and city have each allocated EECBG funds for LEAP to take programs to scale. They are currently working on rebates, incentives, and a local contractor network to deliver services to the residential sector. LEAP site- www.leap-va.org
- The town of Babylon, New York has rolled out the Long Island Green Homes Program in which residents can make energy efficient improvements to their homes at little or no cost and without assuming new debt through some innovative municipality-based financing initiatives. <http://www.townofbabylon.com/whatsnew.cfm?id=252>
- The Cambridge (Massachusetts) Energy Alliance is a not-for-profit organization created to save residents money, while reducing Cambridge's carbon footprint. The Alliance is working with homeowners, businesses and institutions across the city to achieve unprecedented levels of energy savings and to expand clean energy sources. They offer:
 - Comprehensive energy assessments/audits for Cambridge buildings, generally for free
 - Up to 30% reductions in energy bills
 - Energy efficiency upgrades with no up front cash required
 - A one-stop energy solution with guaranteed quality
 See: <http://cambridgeenergyalliance.org/>
- The ClimateSmart programs are run by the City of Boulder, Colorado's Office of Environmental Affairs. For information on Boulder's programs, see: http://www.bouldercolorado.gov/index.php?option=com_content&view=article&id=1058&Itemid=396

The management of these programs varies. The municipalities listed above include both municipal staff tasked with running these programs and others that have an outside non-profit organization providing services on behalf of the municipality. There are other examples of municipalities that outsource these services to for-profit consulting firms (Charleston, SC is about to put out an RFP to hire one).

There is not one best way to go on implementing/managing municipal EE programs. There are good reasons and justifications for each of these three models. If the municipality is

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ABOUT THE BLOG


The Technical Assistance Program Blog provides a platform for state, local, and tribal government officials that receive funding from the DOE State Energy Program and Energy Efficiency and Conservation Block Grants to connect with technical and programmatic experts and share best practices about their renewable energy and energy efficiency programs. Can't find what you're looking for? Contact the TAP Blog Team via email to suggest a topic or submit materials you'd like to share.

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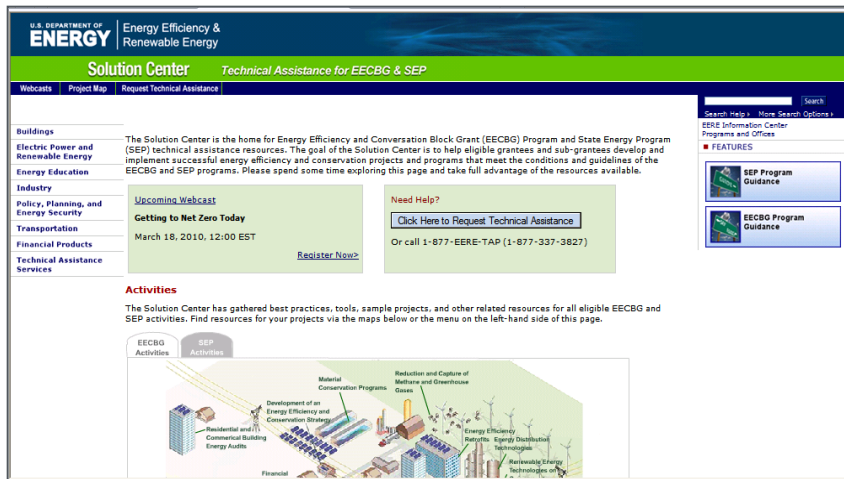
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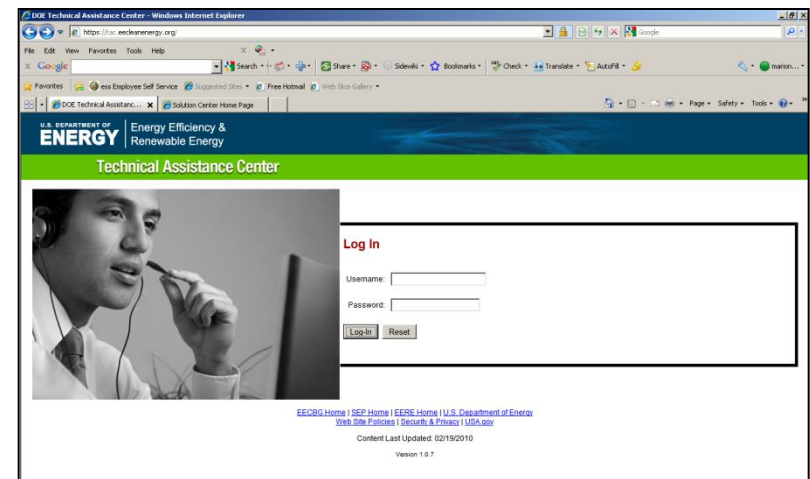
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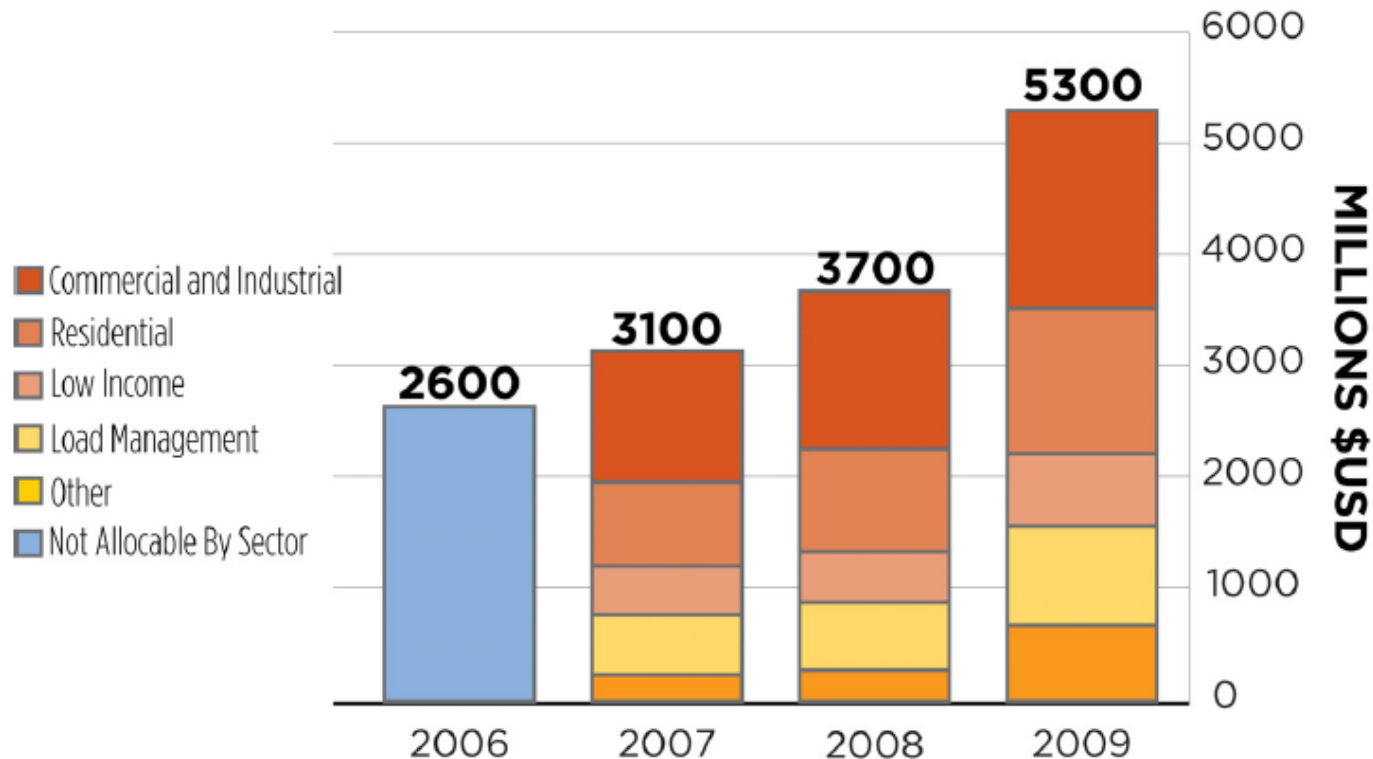


Leveraging Utility/State Energy Efficiency Program Funding

Bill Prindle
Vice President, ICF International
TAP Webinar
October 13, 2010

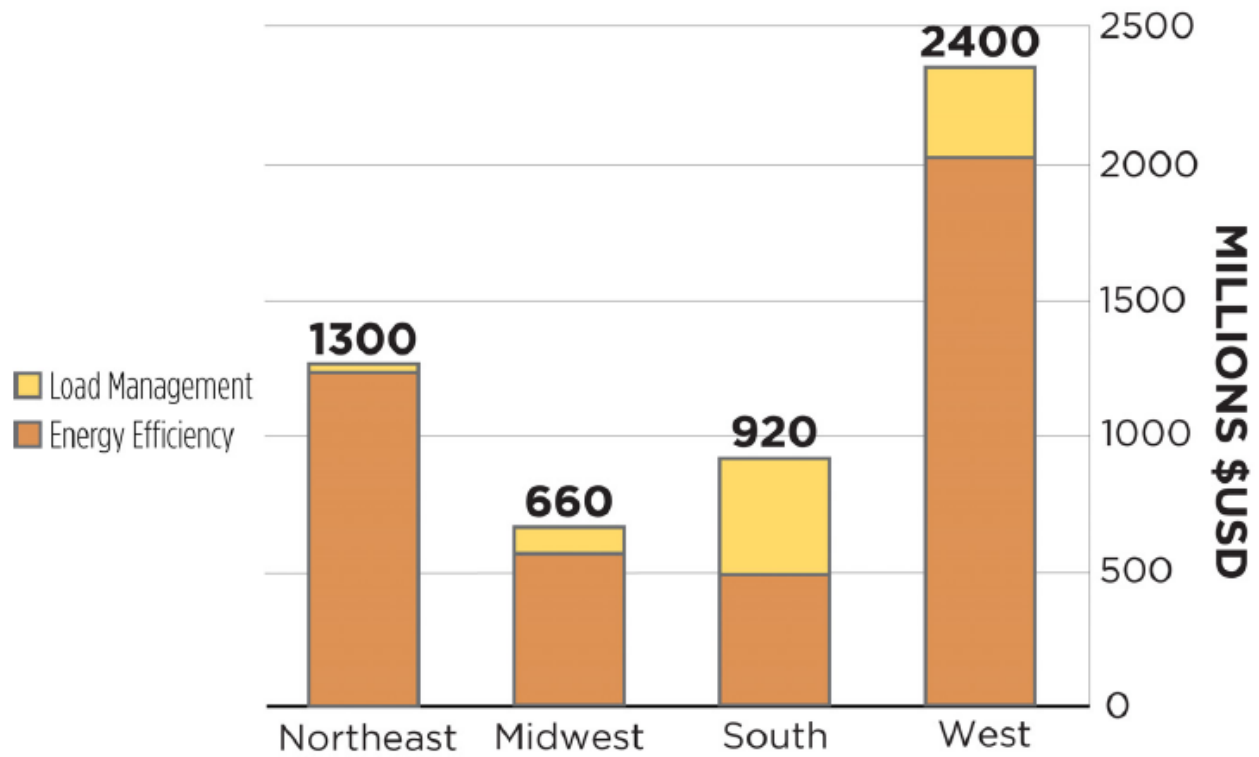
- National and state utility-sector energy efficiency funding levels
- ARRA guidance on working with existing programs
- Working with utility sector programs
- Next steps/action plan

U.S. Combined Electric and Gas Program Budgets, 2006–2009



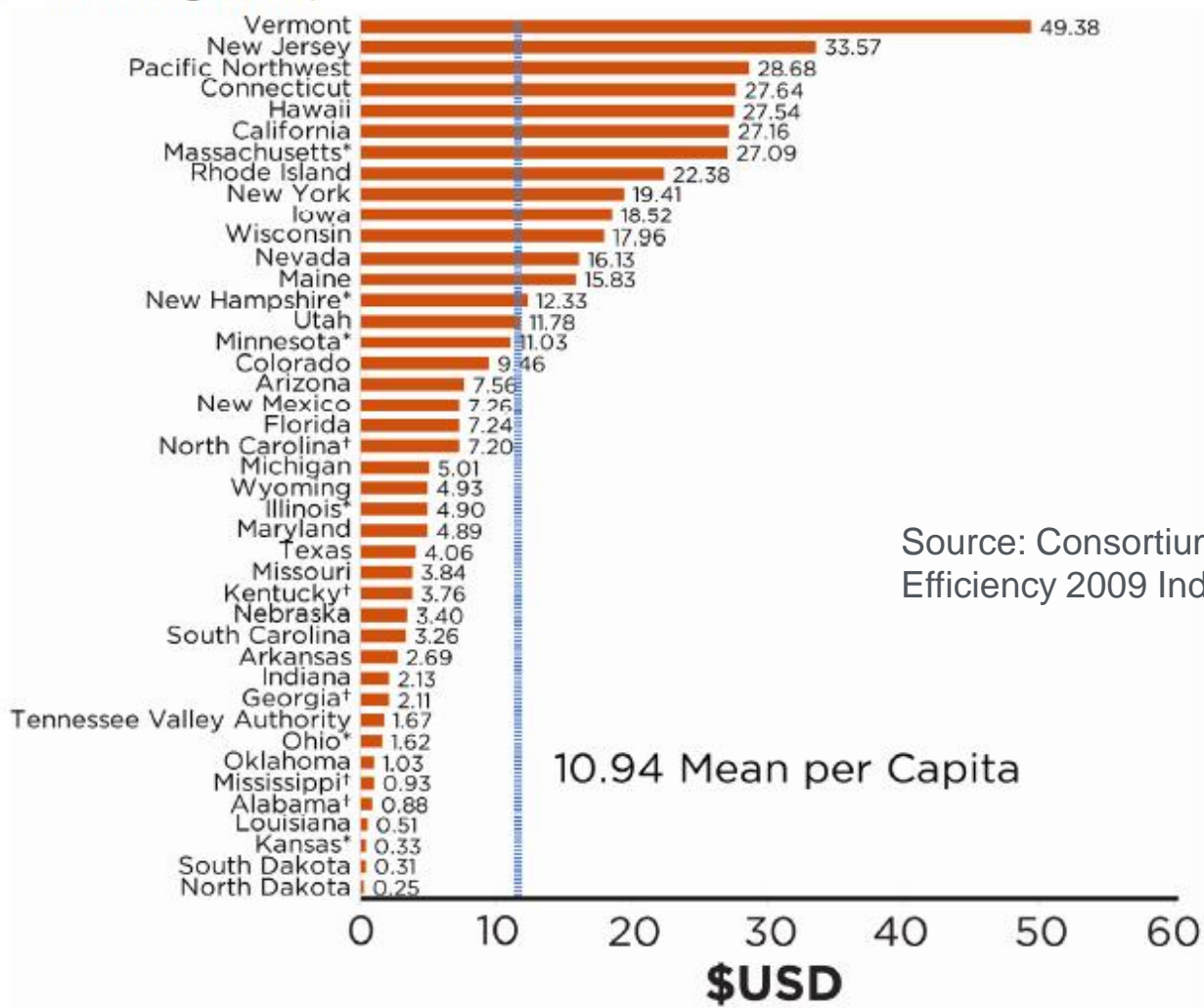
Source: Consortium for Energy Efficiency 2009 Industry Report

Figure 4 U.S. Energy Efficiency and Load Management Budgets by Region, 2009, Electric and Gas Combined



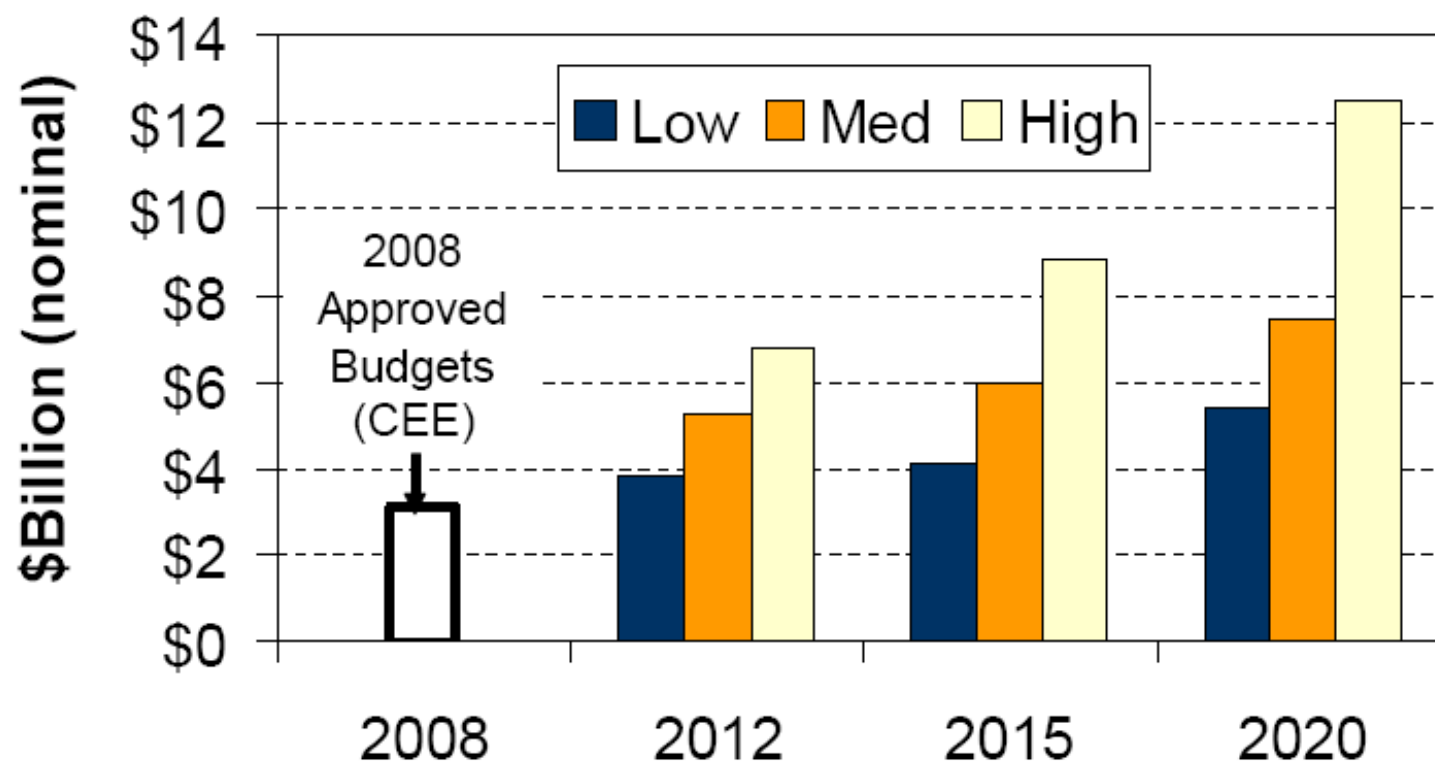
Source: Consortium for Energy Efficiency 2009 Industry Report

Figure 7 U.S. Electric Program Budgets per Capita by State, 2009, Energy Efficiency Only (Excludes Load Management)



Source: Consortium for Energy Efficiency 2009 Industry Report

Projected Ratepayer-Funding for EE



Source: Barbose, Goldman, Schlegel 2009. Lawrence Berkeley National Laboratory.

- “Supplement, don’t supplant”
- Intent of Congress to work with existing programs where possible
- EECBG projects not explicitly limited by cost-effectiveness tests
 - State/utility programs typically have explicit cost-effectiveness criteria
- EECBG grant dollars can pay for measures that may not be cost-effective in utility programs

- Public benefits funds (PBFs, in ~20 states)
 - Defined dollar amounts collected via utility bills
 - Administration may be via utilities, state agencies, or third parties
 - Funding levels drive program activity
 - Attribution and cost-effectiveness less closely tracked
 - Program designs can be more flexible and creative

Implication for EECBG grantees: work with PBF administrators to help shape future programs

- Energy Efficiency Resource Standards (~19 states)
 - Legislated long term savings targets drive programs
 - Funding/rate impact caps may also apply
 - Programs can be administered by utilities or others, but utilities are held accountable
 - Attribution and cost-effectiveness regulated by state utility commissions

Implication for EECBG grantees: Work with program planners to offer new ways to meet savings goals

- Regulatory-process DSM
 - No pre-set funding or savings levels
 - Utilities file plans for overall resources and program portfolios
 - Programs are administered by utilities or contractors
 - Attribution and cost-effectiveness are examined very closely
- Implication for EECBG grantees: Work with regulatory process to help shape program models to serve local government needs**

- Contact your local utility to find out what programs are available/what measures they cover
- Design your future projects to supplement utility program funds
 - Example: utility program provides rebates for lighting and air conditioning equipment; use municipal program to install building envelope and heating equipment
- Work with your utility to tailor future programs to local government needs

- Partner with utilities to:
 - Help promote and supplement EECBG programs
 - Directly administer programs
 - Promote utility programs as complementary to EECBG
 - Example: EECBG program focuses on comprehensive home energy retrofits; utility program provides incentives for air conditioning and duct sealing, and subsidizes energy audits; grantee works with the utility to coordinate program promotion and operations, and may directly process utility rebates.

- Benchmarking and reporting: utilities may be willing to provide customer billing data for initial benchmarking, and for periodic reporting as EECBG requires.
- Some utilities are moving to automated benchmarking, which allows electronic billing data retrieval through EPA's ABS web facility.

- Coordination: any good relationship takes a lot of communication. It can take time and effort to gain and sustain effective working relationships among programs in the field.
- Attribution: where EECBG and utility funds are committed in the same markets, and sometimes on the same projects, agreements may need to be worked out so that each party gets appropriate savings credit for program reporting purposes.

1. Call your area utility if you have not already to find out what programs are available or in development.
2. If you have not finished program/project design, coordinate it with utility programs as appropriate.
3. If your program/project and the utility's are already launched, work on coordinating promotion and operations as appropriate.
4. If utility programs are still in the planning stage, or if there are future opportunities to provide input, participate in those processes.

Where to Find Out More about Programs in Your State

- ACEEE's State Energy Policy Website:
<http://www.aceee.org/sector/state-policy>
- Database of State Incentives for Renewable Energy (DSIRE):
<http://www.dsireusa.org/>
- National Association of State Energy Officials:
<http://www.naseo.org>

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Leveraging HUD Program Funding

Kim Gugino Wollos
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TAP Webinar
October 13, 2010

- HUD Programs to Leverage
- Considerations When Leveraging HUD Funding
- Next Steps
- Resources
- Future HUD Funding Sources
- Other Funding Sources

- Supports sustainable housing and community efforts
- Loans and grants for building or retrofitting housing for low-and moderate-income households
- Eligible uses, beneficiaries, and restrictions vary by program
- Points of contact vary by program
 - Housing and Community Development Departments, State Housing Finance Agencies, Public Housing Authorities, Nonprofits
- HUD encourages green building and energy efficiency improvements in properties

- Many HUD Programs are to benefits low- and moderate-income household
- HUD Income Limits are updated each year and vary by geographic area
 - Posted to HUD User
<http://www.huduser.org/portal/datasets/il.html>
- For the HOME Program, a family of 4 in New York City
 - Very Low income limit is \$39,600
 - Low income limit is \$63,350
- For the HOME Program, a family of 4 in Bismarck, ND
 - Very Low income limit is \$34,000
 - Low income limit is \$54,440

- Neighborhood Stabilization Program (NSP)
- Community Development Block Grant (CDBG)
- Indian Community Development Block Grant (ICDBG)
- Indian Housing Block Grant (IHBG)
- HOME Partnership Investment (HOME)
- Section 202 Housing for the Elderly
- Section 811 Housing for Persons with Disabilities
- Section 8 Project-Based Voucher Program
- Public Housing Capital Fund
- HOPE VI Revitalization Grants

- ARRA funded, used to buy, fix up, and resell foreclosed and abandoned homes
- Grantees: State and local governments and nonprofits
 - <http://hudnsphelp.info/index.cfm?do=viewGranteeAreaResults>
- HUD encouraging green building and energy efficiency improvements in housing
- EECBG can fund energy efficiency, green building measures, renewable energy technology, support neighborhood revitalization efforts
- More info: <http://hudnsphelp.info>

- Entitlement program, benefit low-income by revitalizing neighborhoods, economic development, community facilities & services
- Grantees: Housing & Community Development Dept in State & Local gov't
 - <http://www.hud.gov/offices/cpd/communitydevelopment/programs/contacts/>
- EECBG can fund energy efficiency, green building measures, renewable energy technology, support neighborhood revitalization efforts
- More info:
 - <http://www.hud.gov/offices/cpd/communitydevelopment>

- Direct grants, decent housing and economic opportunities for low-income persons in Indian and Alaska Native communities
- Grantees: Indian tribes or tribal organizations
 - <http://www.hud.gov/offices/pih/ih/grants/2009icdbg-awards.pdf>
- EECBG can fund energy efficiency, green building measures, renewable energy technology, support neighborhood revitalization efforts
- More info:
 - <http://www.hud.gov/offices/pih/ih/grants/icdbg.cfm>

- Housing or housing services for low-income Indian families on Indian reservations and other Indian areas
- Grantees: Indian tribes & Alaskan Native villages
 - <http://www.hud.gov/offices/pih/ih/codetalk/onap/ihbgformula.cfm>
- Energy efficiency and conservation new addition to rehabilitation
- EECBG can fund energy efficiency, green building measures, renewable energy technology, audits
- More info:
 - <http://portal.hud.gov/portal/page/portal/HUD/programdescription/ihbg>

- Largest Federal block grant to State & local gov'ts exclusively to create affordable housing for low-income households
- Grantees: Housing & Community Development Dept in State & Local gov't
 - <http://www.hud.gov/offices/cpd/affordablehousing/programs/home/contacts>
- EECBG can fund energy efficiency, green building measures, renewable energy technology, audits
- More info:
 - <http://www.hud.gov/offices/cpd/affordablehousing/programs/home>

- Competitive funds; affordable housing with supportive services for the elderly
- Grantees: private nonprofits
- EECBG can fund energy efficiency, green building measures, renewable energy technology, audits
- More info:
 - <http://www.hud.gov/offices/hsg/mfh/progdesc/eld202.cfm>

- Competitive funds; affordable rental housing with supportive services for persons with disabilities
- Grantees: 501(c)(3) nonprofits
- EECBG can fund energy efficiency, green building measures, renewable energy technology, audits
- More info:
 - <http://www.hud.gov/offices/hsg/mfh/progdesc/disab811.cfm>

- Competitive funds; development, financing, and modernization of public housing
- Grantees: Public Housing Authorities
- Leverage private sector funding or financing for energy conservation retrofit investments
- EECBG can fund energy efficiency, green building measures, renewable energy technology, audits
- More info :
 - <http://www.hud.gov/offices/pih/programs/ph/capfund/cffp.cfm>

- Improve severely distressed public housing through demo, rehab, replacement of housing and improve neighborhood
- Grantees: Public Housing Authorities
- EECBG can fund energy efficiency, green building measures, renewable energy technology, audits
- More info :
 - <http://www.hud.gov/offices/pih/programs/ph/hope6/grants/revitalization/>

- Understanding the Rules: HUD programs have a number of rules so it's important to understand which rules apply when combining funding sources.
- Subsidy Layering: Some HUD programs require a subsidy layering analysis when combining funding sources.
- Coordination: Any good relationship takes a lot of communication. It can take time and effort to gain and sustain effective working relationships with other agencies or organizations.

1. Call your local program contacts, such as the Housing and Community Development Department in your local or state government, to determine opportunities for supporting energy efficiency and green building efforts.
2. If local agencies have not developed an energy efficiency/green strategy, participate in those processes.
3. If local agencies have not yet begun designing or developing housing or energy efficiency/green, support those processes.

- **HUD Green Homes & Communities**
 - <http://www.hud.gov/offices/cpd/about/conplan/greenhomes.cfm>
- **Bringing Home the Green Recovery**
 - <http://www.greenforall.org/resources/recoveryusersguide>
- **ICLEI – Local Governments for Sustainability**
 - <http://www.icleiusa.org/action-center/financing-staffing/funding-grant-opportunities/federal-and-national-funding>

- Choice Neighborhoods
 - Transform distressed neighborhoods into sustainable, energy-efficient, mixed-income neighborhoods
 - Eligible Entities: Local governments, public housing authorities, nonprofits, for-profit developers with a public entity
 - Funds: Total available \$65,000,000
 - Planning Grants: \$250,000 individual grant max.
 - Implementation Grants: \$31M individual grant max.
 - More info: <http://www.hud.gov/offices/pih/programs/ph/cn/>

- Sustainable Communities Regional Planning
 - Improve regional planning, integrate housing & transportation decisions, improve land use & zoning
 - Eligible Entities: consortiums of local governments, regional planning agencies, nonprofits, Indian tribes
 - Funds: Total available \$100,000,000
 - More info:
http://portal.hud.gov/portal/page/portal/HUD/program_offices/sustainable_housing_communities/Sustainable%20Communities%20Regional%20Planning%20Grants

Foundation Databases/ Directories by State

- **CA: Foundation & Grantmakers Directory.** Northern California Community Foundation, Inc.
<http://wwwFOUNDATIONS.org/grantmakers.html>
- **CO: Financial Assistance.** Colorado Department of Local Affairs.
http://www.dola.state.co.us/financial_assistance.html
- **DE: Directory of Delaware Grantmakers 2003.** Delaware Community Foundation.
<http://www.delcf.org/Download/2003%20DIRECTORY%20OF%20DELAWARE%20GRANTMAKERS.pdf>
- **MA: Grantmakers in Massachusetts.** Fundsnet Online Services.
<http://www.fundsnetSERVICES.com/massachu.htm>
- **MA/NH: Associated Grant Makers.** Associated Grant Makers. <http://www.agmconnect.org>
The **Grant Makers Directory** is available to members only.
- **NH: Directory of Charitable Funds in New Hampshire.** New Hampshire Department of Justice.
<http://doj.nh.gov/publications/directory-main.html>
- **NJ: Directory of Registered Charities (Database).** Office of the Attorney General. Division of Consumer Affairs. <http://www.state.nj.us/lps/ca/charity/chardir.htm>
- **NM: New Mexico Funding Directory (Database).** University of New Mexico's Office of the Vice Provost for Research. <http://research.unm.edu/nmfd/index.cfm>
- **NM: New Mexico Funding Directory. 6th ed.** University of New Mexico's Office of the Vice Provost for Research. http://research.unm.edu/publications/nmfd_book/
- **SC: South Carolina Foundation Directory 2006.** South Carolina State Library.
<http://www.statelibrary.sc.gov/grant-and-funding-sources>
- **SD: South Dakota Grant Directory (Database).** South Dakota State Library.
<http://apps.sd.gov/applications/de100sdgrantdir/>

- **GuideStar** at: <http://www2.guidestar.org/AdvancedSearch.aspx> allows you to search more than 1 million U.S. nonprofits by subject, category, keyword, state, nonprofit type, etc. to identify local or state organizations.
- **The Foundation Center.** <http://foundationcenter.org/>
 - **Foundation Funder** at: <http://foundationcenter.org/findfunders/>
 - **Links to Private Foundation websites**, A-Z, Subject, Geographic, or Keyboard search at: http://foundationcenter.org/getstarted/topical/sl_dir.html
 - **Links to Grantmaking Corporate Foundation websites**, A-Z, Subject, Geographic, or Keyboard search at: http://foundationcenter.org/getstarted/faqs/html/corporate_giving.html
 - **Foundation Finder** at: <http://foundationcenter.org/findfunders/>
- **Community Foundations by State.** TGCI, The Grantsmanship Center. <http://www.tgci.com/funding.shtml>
- **Community Foundations by State.** Council On Foundations. <http://www.cof.org/whoweserve/community/resources/index.cfm?navItemNumber=15626#locator>
- **Idealist.org** at: <http://www.idealists.org> allows you to search more than 40,000 nonprofit and community organizations in 165 counties by city, state, keyword, etc.
- **Search for Charities.** IRS. Search by city, city and state, or state. <http://www.irs.gov/charities/index.html>



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Host: Merrian Fuller, Lawrence Berkeley National Lab

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Date: October 21, 2010

Time: 12:00-1:30 EDT

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Host: Nancy Raca, ICF International and Jim Arwood, NASEO

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Title: **Quality Assurance for Residential Retrofit Programs**

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Time: 2:00-3:00 EDT

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Host: Sarah Busche and Jimmy Jones, NREL

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Title: **Benchmarking Your Building's Energy Using EPA's ENERGY STAR Portfolio Manager**

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